

**INSTITUTIONAL POLICY AND PLANNING COMMITTEE**  
**MEETING MINUTES**  
**October 7, 2016**  
**10:30 a.m.**

**PRESENT:** Cerri A. Banks; Mary Lou Bates; Beau Breslin; Paul Calhoun; Bill Duffy; Cynthia Evans; Philip A. Glotzbach, Chair; Lisa Hobbs; Mark Hofmann; Kris Leggiero; Eric Morser; Dorothy Parsons; Levi Rogers; Denise Smith; Joseph Stankovich; Mike West; Joshua C. Woodfork.

IPPC **approved** the Minutes from the September 23, 2016 meeting.

**2. Housing Update**

Cerri Banks, Dean of Students and Vice President for Student Affairs, reported that she is chairing a Housing Working Group, which was formed this summer in response to challenges around ensuring that we have enough housing to accommodate all students. She recognized President's Cabinet members Mary Lou Bates, Beau Breslin and Mike West, as other members of the working group, as well as two members of the Board of Trustees. Cerri reported that over the summer, lounges and some apartments were converted to create 105 beds required to meet enrollment estimates. In addition, students were offered incentives of \$4,000 to move off-campus. 57 students took advantage of this offer. Cerri indicated this incentive program would not be on-going.

She further reported that at start of this academic year, 71% of first year students were in triples, and that as of today, 62% remain in triples.

The working group agrees that as a residential liberal arts college, we must continue to guarantee housing for all interested students. If our students continue to seek housing and we are overenrolled, going forward, alternatives will need to be sought as nearly all spaces (lounges, offices, and common areas) on campus that can be converted have been shifted. At this time, the housing prediction for the fall of 2017 is showing a small sancial Aid, suggested that the

College's new policy on standardized testing (optional) may impact c  
addition, global events may impact interest in the first-year London pr

Cerri noted that this advance planning now will help the College deal with housing in subsequent years. She noted that the working group is examining other ideas, such as allowing more sophomores to live off-campus, accepting a class target of 620 entering students and utilizing



Other